

**CONSENT LETTER**

STRICTLY PRIVATE &amp; CONFIDENTIAL

To: GXO Logistics, Inc.  
Two American Lane,  
Greenwich,  
CT 06831, USA

Attn: Mr Malcolm Wilson, Chief Executive Officer

17 March 2022

Dear Sirs / Madams

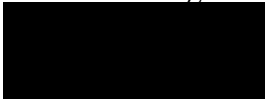
**Recommended cash and share acquisition of Clipper Logistics Plc by GXO Logistics, Inc. (the "Transaction")**

We refer to the scheme document (the "**Scheme Document**") to be sent to Clipper Logistics shareholders on or around 17 March 2022 in relation to the Transaction, a draft of which is attached hereto and initialled for identification purposes.

We hereby confirm that we have given and not withdrawn our consent to the publication of the Scheme Document with the inclusion of the references to our name in the form and context in which it appears.

This letter is for your information only and should not be relied upon by any other person.

Yours faithfully,



Name: Chris Brooks  
Position: Managing Director, Head of Global Transportation & Logistics  
Date: 17 March 2022

For and on behalf of Barclays Bank PLC, acting through its Investment Bank